

## East Norwich Regeneration - Delivery Board Meeting

17 October 2022, 09.00 – 10.30

### Members:

Chair: Cllr Mike Stonard (MS) – Norwich City Council

Graham Nelson (GN) – Executive Director, Development & City Services, Norwich City Council

Stephen Evans (SE) – Chief Executive, Norwich City Council

Cllr. Martin Wilby (MW) – Cabinet Member Highways, Infrastructure & Transport, Norfolk County Council

Carolyn Reid (CR) – Assistant Director, Growth & Economic Development

Carlton Roberts-James (CR-J) – Senior Manager, Homes England

Cally Smith (CS) – Head of Planning, Broads Authority

Phil Courtier (PC) – Director of Place, South Norfolk Council

Ellen Goodwin (EG) – Infrastructure Manager, New Anglia LEP

### Attendees:

Sarah Ashurst (SA) – Head of Planning & Regulatory Services, Norwich City Council

Judith Davison (JD) – Planning Policy Lead, Norwich City Council

Ian Charie (IC) – East Norwich Regeneration, Interim Project Manager, Norwich City Council

Matt Tracey (MT) – Growth & Infrastructure Manager, Norfolk County Council

### Minutes

Item	Topic	Actions
1	<b>Welcome/Apologies</b>  <b>Apologies:</b> Phil Courtier, Ellen Goodwin	
2	<b>Introduction to new Delivery Board</b> The Chair, MS, emphasised the need for the bar on high quality sustainable development to be set high to achieve the desired outcome at East Norwich.  The ToR had been circulated in advance. SE raised that certain parts of the ToR should be made more precise, eg although not a decision making body, that the Board's role is to give advice and make recommendations to other Partner bodies, Committees etc.	Updated ToR to be prepared, and published on the East Norwich website pages
3	<b>Project Update</b> IC gave a project update with slide presentation.  CR-J introduced the upcoming Stage 3 Delivery Study. A robust procurement exercise had been undertaken, leading to the appointment of Avison Young (AY). The Project Plan was being established. One aspect of the procurement method allows an additional 50% over initial contract value to be called upon for any necessary additional or follow-on work. Recommendations on delivery mechanisms and creation of a Financial Model are 2 key outputs from the work. A final report is due to be presented at the end of February 2023. Board Members will be kept updated, and AY will attend future Board Meetings as appropriate. The Scope for the St 3 work had previously been circulated to all Board Members.  GN gave a brief update on the GNLP, expanding on the slide in the Presentation. He also referred to the current financial challenge	

	associated with the markets, and that this may entail some different approaches being taken towards development delivery.	
4.	<p><b>Strategic Issues</b></p> <p>GN raised that alongside seeking public sector funding for elements of the initiative, that private sector investment would be sought too.</p> <p>SE advised that an EoI was submitted by the County Council, including East Norwich for inclusion within an Investment Zone bid, emphasising that assurances would be needed about how related planning and environmental matters would be dealt with.</p> <p>CR made reference to the recently published Centre for Cities Report, and noted that sponsors, and locally based, Aviva were linked with investment in regeneration schemes. It was noted that making schemes 'investible' was a key element of a delivery strategy.</p>	
5.	<p><b>Risk Register</b></p> <p>IC shared the current Risk Register, being updated to take into account upcoming St 3 work, and changes in wider economic and political context. It was agreed that the RR should be formatted to be consistent with other City Council projects, be more strategic and streamlined.</p> <p>The output would be aligned with Homes England own RR, where appropriate, and address the appetite for risk, along with how to mitigate such risks.</p>	
6.	<p><b>Upcoming Steps, Timeline and Resourcing</b></p> <p>IC advised about upcoming meetings with stakeholders, including Whitlingham Country Park Trustees, and re. education, ecology and energy.</p> <p>CS – advised that officers at the BA proposed to take an update report to BA Members in December to maintain a sense of momentum and seek a steer regarding proposals for bridges over the Wensum, and how such proposals should be decided upon.</p> <p>GN – agreed this would be a useful next step</p> <p>SE – suggested that a Briefing of the relevant MPs would be appropriate</p>	<p>BA / Norwich CC to discuss</p> <p>GN to set up</p>
7.	<p><b>AOB</b></p> <p>No other Business was raised</p>	

**Next Meeting: 9 November 2022, 15.00 – 16.30**